



Second Quarter 2020 Results

July 21, 2020

Forward-Looking Statements



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Certain statements in this presentation and other oral and written statements made by Capital One from time to time are forward-looking statements, including those that discuss, among other things: strategies, goals, outlook or other non-historical matters; projections, revenues, income, returns, expenses, capital measures, capital allocation plans, accruals for claims in litigation and for other claims against Capital One, earnings per share, efficiency ratio, operating efficiency ratio or other financial measures for Capital One; future financial and operating results; Capital One's plans, objectives, expectations and intentions; and the assumptions that underlie these matters. To the extent that any such information is forward-looking, it is intended to fit within the safe harbor for forward-looking information provided by the Private Securities Litigation Reform Act of 1995. 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Capital One expects that the effects of the COVID-19 pandemic will heighten the risks associated with many of these factors.

You should carefully consider the factors discussed above in evaluating these forward-looking statements. All information in these slides is based on the consolidated results of Capital One Financial Corporation, unless otherwise noted. A reconciliation of any non-GAAP financial measures included in this presentation can be found in Capital One's Current Report on Form 8-K filed July 21, 2020, available on its website at www.capitalone.com under "Investors."

Company Highlights

- Net loss for the second quarter of 2020 of \$918 million, or \$2.21 per diluted common share
 - Excluding adjusting items, net loss per diluted common share for the second quarter of 2020 of \$1.61⁽¹⁾
- Pre-provision earnings decreased 21% to \$2.8 billion for the second quarter of 2020⁽²⁾
- Provision for credit losses of \$4.2 billion for the second quarter of 2020
- Efficiency ratio of 57.50% for the second quarter of 2020
 - Efficiency ratio excluding adjusting items was 53.29%⁽¹⁾
- Operating efficiency ratio of 53.34% for the second quarter of 2020
 - Operating efficiency ratio excluding adjusting items was 49.13%⁽¹⁾
- Adjusting items in the quarter, which are excluded from diluted earnings per share (EPS) and efficiency ratio metrics (see slide 17 for additional information):

	Pre-Tax	Diluted EPS
<i>(Dollars in millions, except per share data)</i>	Impact	Impact
Legal reserve builds	\$ 265	\$ 0.58
Cybersecurity Incident expenses, net of insurance	11	0.02

- Common equity Tier 1 capital ratio under Basel III Standardized Approach of 12.4% at June 30, 2020
- Period-end loans held for investment decreased \$11.5 billion to \$251.5 billion
- Average loans held for investment decreased \$9.5 billion to \$253.4 billion
- Period-end total deposits increased \$34.5 billion to \$304.2 billion
- Average total deposits increased \$23.7 billion to \$288.3 billion

Note: All comparisons are for the second quarter of 2020 compared with the first quarter of 2020 unless otherwise noted. Regulatory capital metrics and capital ratios as of June 30, 2020 are preliminary and therefore subject to change.

⁽¹⁾ Amounts excluding adjusting items are non-GAAP measures. See Appendix slides 17-18 for the reconciliation of non-GAAP measures to our reported results.

⁽²⁾ Pre-provision earnings is calculated based on the sum of net interest income and non-interest income, less non-interest expense for the period.

Allowance and Provision for Credit Losses

<i>(Dollars in millions)</i>	Credit Card		Consumer Banking		Commercial Banking		Total
Allowance for credit losses:							
Balance as of December 31, 2019	\$	5,395	\$	1,038	\$	775	\$ 7,208
CECL adoption		2,241		502		102	2,845
Finance charge and fee reserve (FCFR) reclassification		462		0		0	462
Balance as of January 1, 2020		8,098		1,540		877	10,515
Balance as of March 31, 2020		10,346		2,154		1,573	14,073
Net charge-offs		(1,211)		(192)		(102)	(1,505)
Provision for credit losses ⁽¹⁾		2,944		876		432	4,252
Allowance build for credit losses ⁽²⁾		1,745		684		330	2,759
Balance as of June 30, 2020	\$	12,091	\$	2,838	\$	1,903	\$ 16,832
Allowance coverage ratio as of June 30, 2020		11.27%		4.25%		2.46%	6.69%

Second Quarter 2020 Highlights

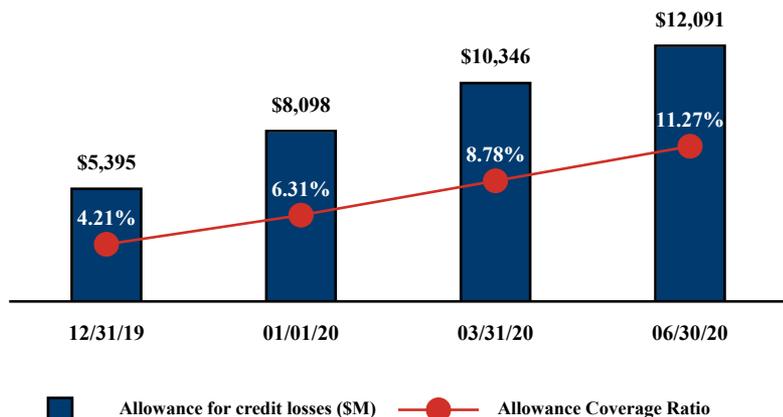
- Allowance build for the second quarter of \$2.7 billion was primarily driven by the expectation of continued economic worsening resulting from COVID-19
- Allowance coverage ratio of 6.69% at June 30, 2020, compared to 2.71% at December 31, 2019

⁽¹⁾ Does not include 5 million of benefit related to unfunded lending commitment that is recorded in other liabilities in Commercial Banking.

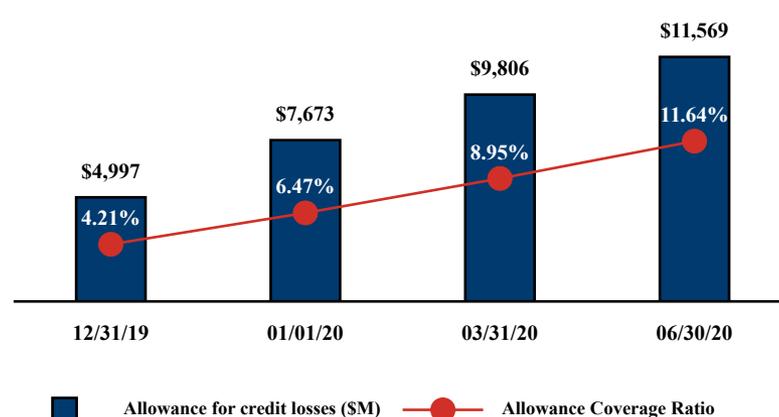
⁽²⁾ Includes 12 million of foreign currency translation adjustments in Credit Card.

Allowance Coverage Ratios by Segment

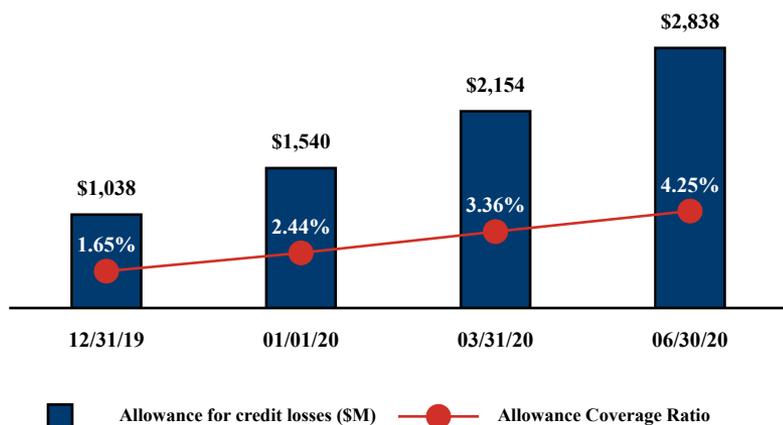
Credit Card



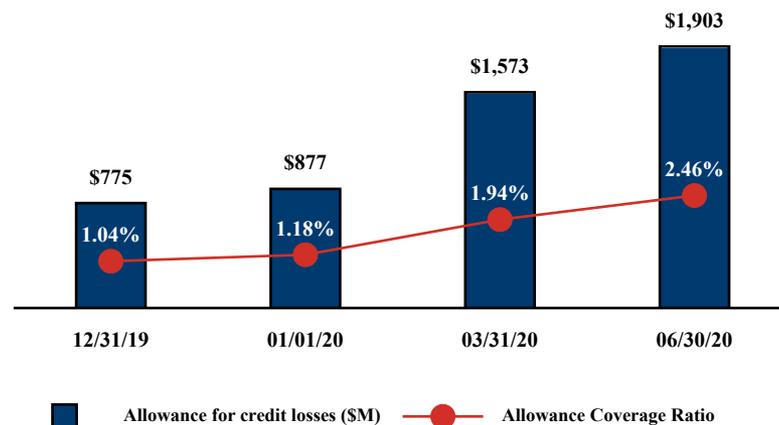
Domestic Card⁽¹⁾



Consumer Banking

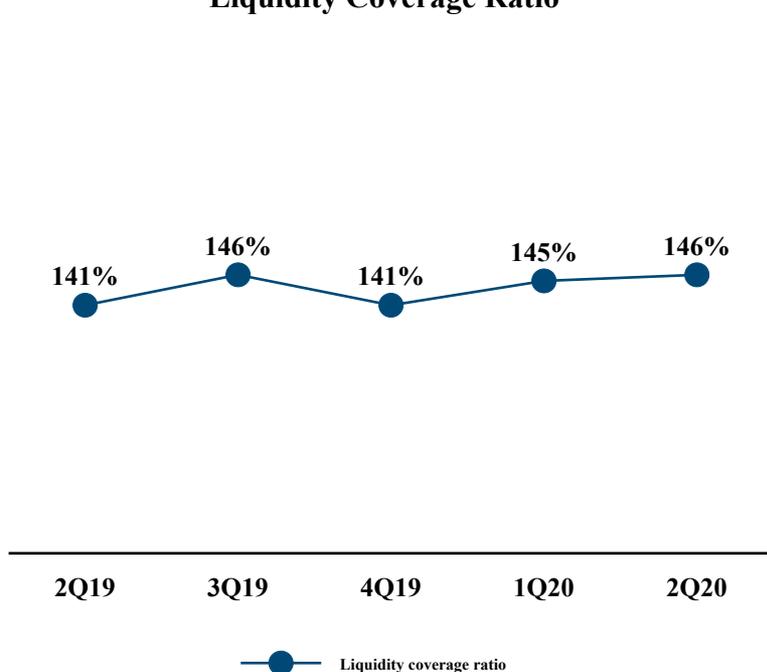


Commercial Banking

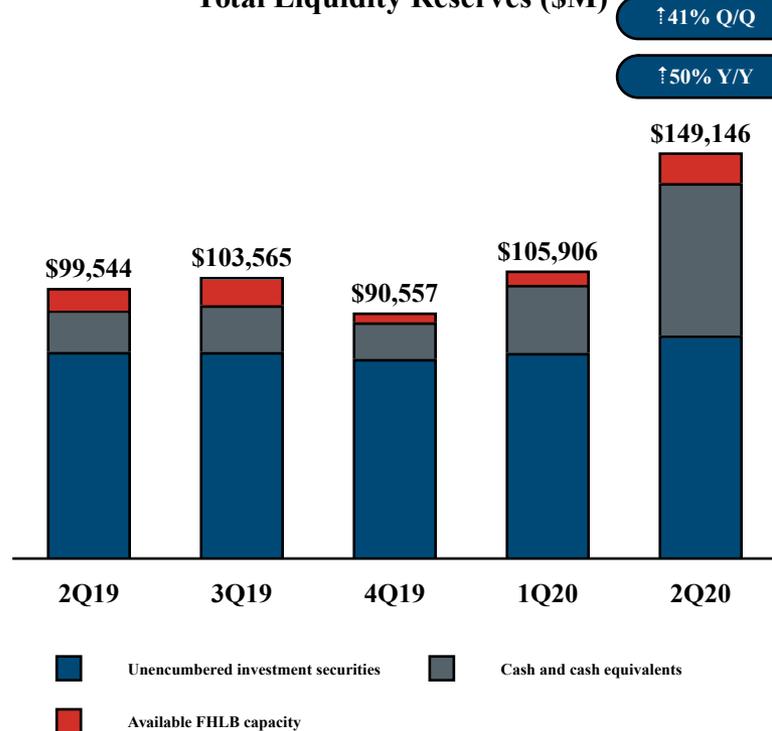


⁽¹⁾ Branded card allowance coverage ratio was 13.5% at June 30, 2020.

Liquidity Coverage Ratio



Total Liquidity Reserves (\$M)



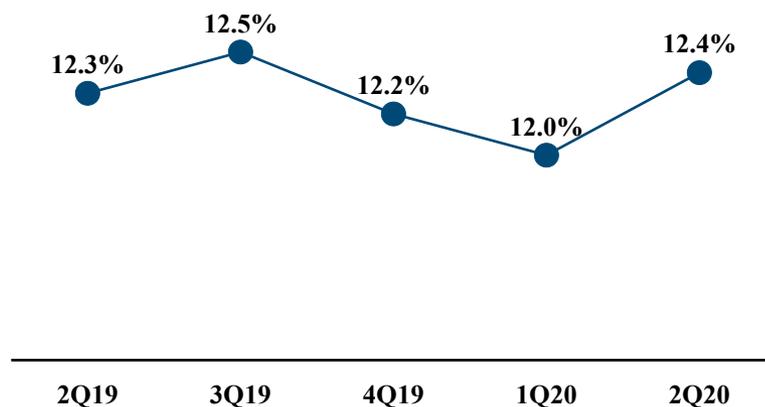
Second Quarter 2020 Highlights

- Average quarterly liquidity coverage ratio of 146%
- Total liquidity reserves of \$149.1 billion as of June 30, 2020
 - \$55.8 billion in cash and cash equivalents

Note: Q2 2020 LCR is preliminary and subject to change.

	Amount	Ratio
<i>(Dollars in millions)</i>		
Common equity Tier 1 (CET1) as of March 31, 2020	\$ 36,244	12.0%
Q2 2020 Net loss	(918)	(30) bps
CECL Transition Provisions	689	23 bps
Other quarterly activities	(130)	(4) bps
Risk Weighted Assets changes	N/A	51 bps
CET1 as of June 30, 2020	35,885	12.4%

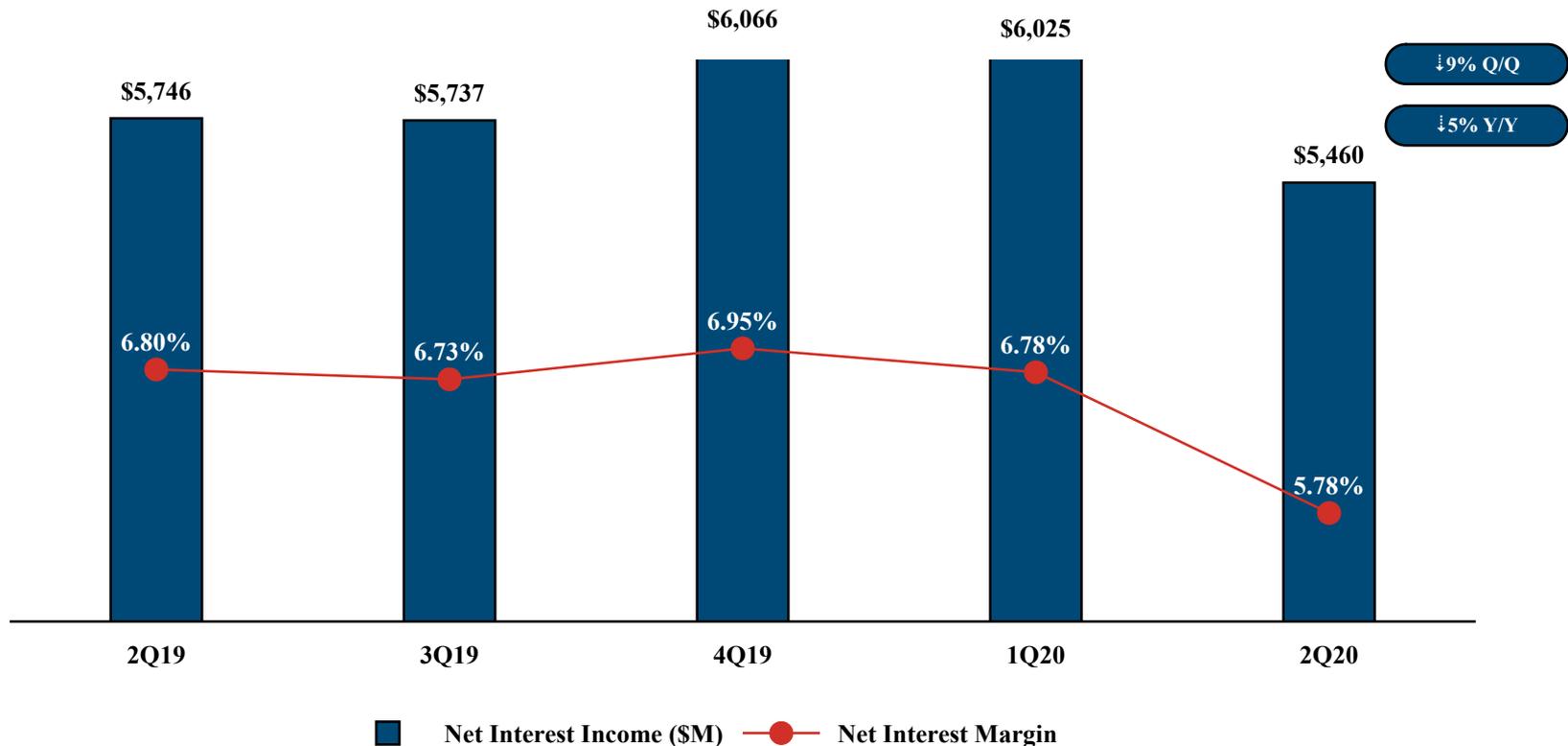
Common Equity Tier 1 Capital Ratio



Second Quarter 2020 Highlights

- CET1 capital ratio of 12.4% at June 30, 2020
- Stress Capital Buffer of 5.6% will result in a capital requirement of 10.1% effective October 1, 2020

Net Interest Income and Net Interest Margin



Second Quarter 2020 Highlights

- Net interest margin decreased 100 basis points quarter-over-quarter and 102 basis points year-over-year, respectively, primarily driven by a shift in our asset mix with higher average cash balances and lower average loans, partially offset by lower interest rate paid on deposits

Financial Summary—Business Segment Results



<i>(Dollars in millions)</i>	Three Months Ended June 30, 2020				
	Credit Card	Consumer Banking	Commercial Banking	Other	Total
Net interest income (loss)	\$ 3,369	\$ 1,665	\$ 518	\$ (92)	\$ 5,460
Non-interest income (loss)	845	97	180	(26)	1,096
Total net revenue (loss)	4,214	1,762	698	(118)	6,556
Provision (benefit) for credit losses	2,944	876	427	(1)	4,246
Non-interest expense	1,969	1,036	425	340	3,770
Loss from continuing operations before income taxes	(699)	(150)	(154)	(457)	(1,460)
Income tax benefit	(166)	(36)	(36)	(305)	(543)
Loss from continuing operations, net of tax	\$ (533)	\$ (114)	\$ (118)	\$ (152)	\$ (917)

(Dollars in millions, except as noted)

				2020 Q2 vs.	
	2020 Q2	2020 Q1	2019 Q2	2020 Q1	2019 Q2
Earnings:					
Net interest income	\$ 3,369	\$ 3,702	\$ 3,531	(9)%	(5)%
Non-interest income	845	911	1,038	(7)	(19)
Total net revenue	4,214	4,613	4,569	(9)	(8)
Provision for credit losses	2,944	3,702	1,095	(20)	169
Non-interest expense	1,969	2,208	2,253	(11)	(13)
Pre-tax income (loss)	(699)	(1,297)	1,221	(46)	**
Selected performance metrics:					
Period-end loans held for investment ⁽¹⁾	\$ 107,310	\$ 117,797	\$ 112,141	(9)%	(4)%
Average loans held for investment ⁽¹⁾	108,748	122,776	110,798	(11)	(2)
Total net revenue margin	15.50%	15.03%	16.50%	47bps	(100)bps
Net charge-off rate	4.46	4.68	4.76	(22)	(30)
Purchase volume	\$ 90,149	\$ 99,920	\$ 106,903	(10)%	(16)%

Second Quarter 2020 Highlights

- Ending loans down \$4.8 billion, or 4%, year-over-year; average loans down \$2.1 billion, or 2%, year-over-year
- Purchase volume down 16% year-over-year
- Revenue down \$355 million, or 8%, year-over-year
- Revenue margin of 15.50%
- Non-interest expense down \$284 million, or 13%, year-over-year
- Provision for credit losses up \$1.8 billion, or 169%, year-over-year
- Net charge-off rate of 4.46%

⁽¹⁾ Concurrent with our adoption of the CECL standard in the first quarter of 2020, we reclassified our finance charge and fee reserve to our allowance for credit losses, with a corresponding increase to credit card loans held for investment.

Domestic Card



				2020 Q2 vs.	
	2020 Q2	2020 Q1	2019 Q2	2020 Q1	2019 Q2
<i>(Dollars in millions, except as noted)</i>					
Earnings:					
Net interest income	\$ 3,094	\$ 3,381	\$ 3,220	(8)%	(4)%
Non-interest income	795	842	971	(6)	(18)
Total net revenue	3,889	4,223	4,191	(8)	(7)
Provision for credit losses	2,906	3,464	1,024	(16)	184
Non-interest expense	1,776	1,984	2,034	(10)	(13)
Pre-tax income (loss)	(793)	(1,225)	1,133	(35)	**
Selected performance metrics:					
Period-end loans held for investment ⁽¹⁾	\$ 99,390	\$ 109,549	\$ 102,959	(9)%	(3)%
Average loans held for investment ⁽¹⁾	100,996	113,711	101,930	(11)	(1)
Total net revenue margin	15.40%	14.86%	16.45%	54bps	(105)bps
Net charge-off rate	4.53	4.68	4.86	(15)	(33)
30+ day performing delinquency rate	2.74	3.69	3.40	(95)	(66)
Purchase volume	\$ 82,860	\$ 92,248	\$ 98,052	(10)%	(15)%

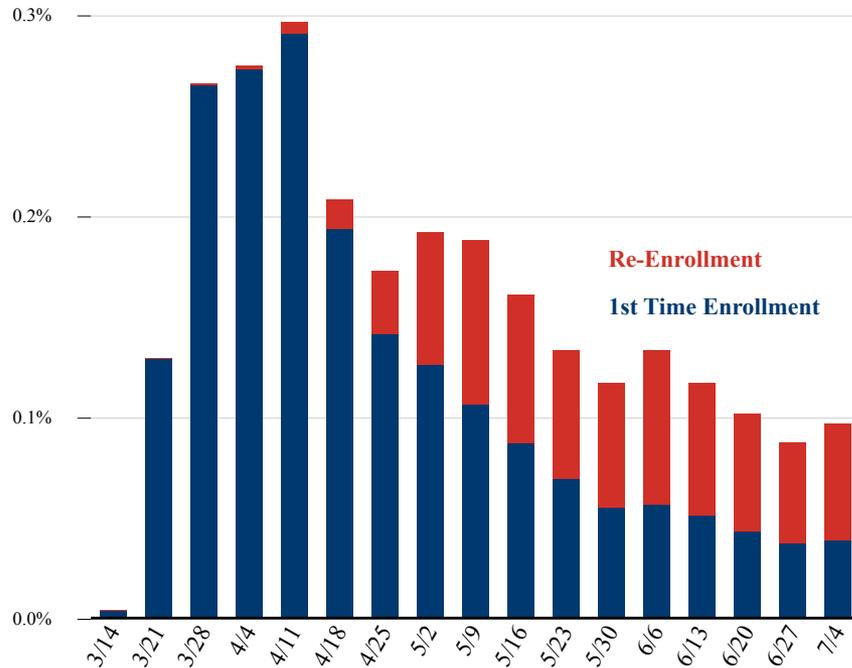
Second Quarter 2020 Highlights

- Ending loans down \$3.6 billion, or 3%, year-over-year; average loans down \$934 million, or 1%, year-over-year
- Purchase volume down 15% year-over-year
- Revenue down \$302 million, or 7%, year-over-year
- Revenue margin of 15.40%
- Non-interest expense down \$258 million, or 13%, year-over-year
- Provision for credit losses up \$1.9 billion, or 184%, year-over-year
- Net charge-off rate of 4.53%

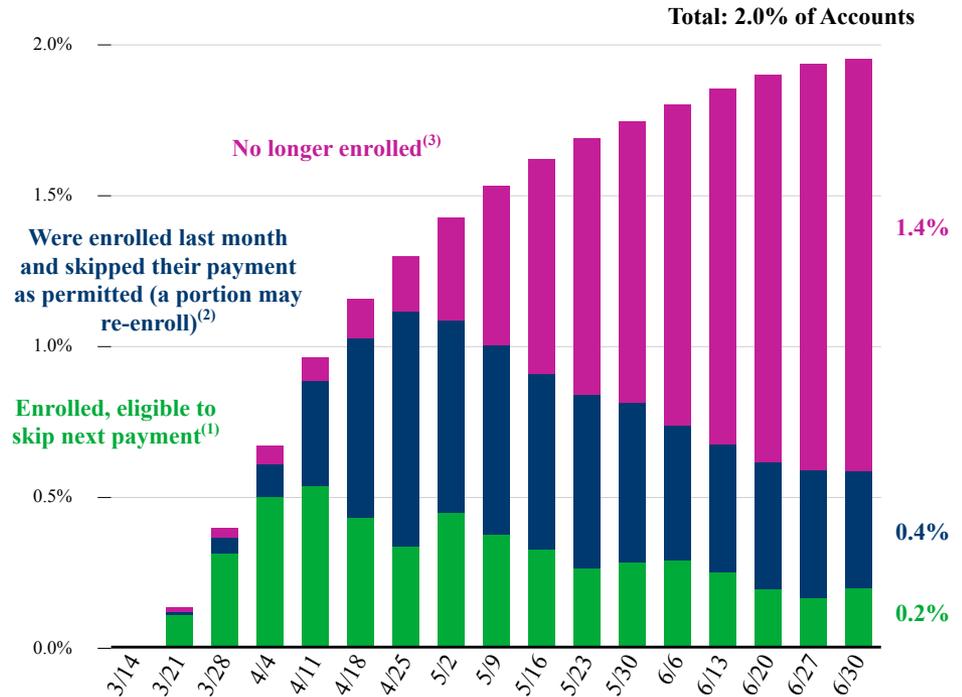
⁽¹⁾ Concurrent with our adoption of the CECL standard in the first quarter of 2020, we reclassified our finance charge and fee reserve to our allowance for credit losses, with a corresponding increase to credit card loans held for investment.

COVID-19 Customer Assistance - Domestic Card

Weekly Enrollments as a % of Active Accounts
through 7/4/20



Cumulative Enrollments as a % of Active Accounts
through 6/30/20



- 92% of customers were current⁽⁴⁾ at first enrollment

- As of June 30, 2020, we have assisted 2% of active accounts, representing 3% of loans outstanding

Note: Does not include certain retail partnership portfolios representing 7% of loans outstanding and 17% of active accounts; cumulative enrollments are not substantially different from those presented above.

⁽¹⁾ Defined as customers who have been approved to skip their upcoming payment and have not made that payment.

⁽²⁾ Defined as customers who have skipped their most recent payment through enrollment in the forbearance program and have neither made a payment nor re-enrolled in the forbearance program for the next payment due.

⁽³⁾ Defined as customers who have made a payment or completed the billing cycle following the forbearance period without re-enrolling.

⁽⁴⁾ Defined as less than 30 days past due.

(Dollars in millions, except as noted)

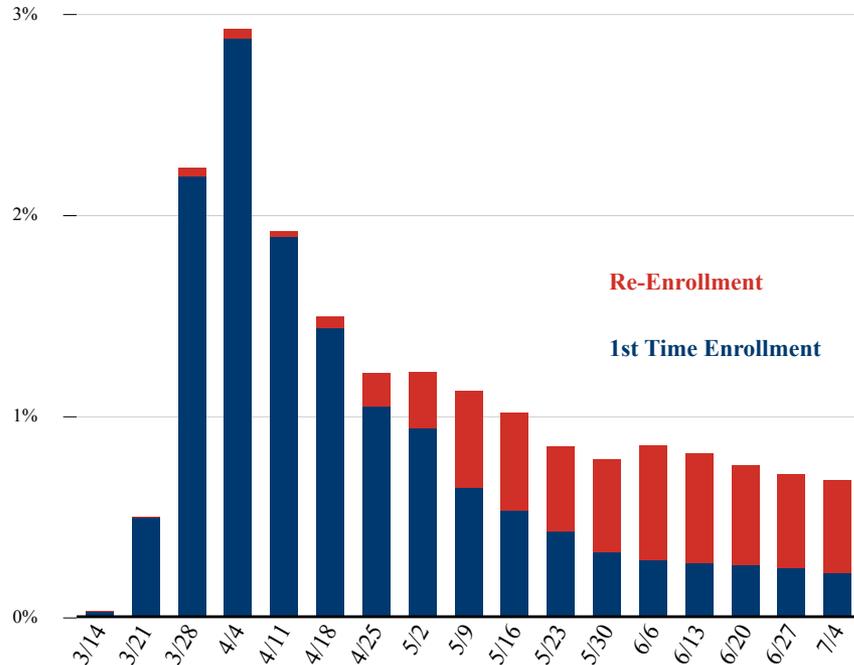
	2020		2019	2020 Q2 vs.	
	Q2	Q1	Q2	2020 Q1	2019 Q2
Earnings:					
Net interest income	\$ 1,665	\$ 1,657	\$ 1,709	—	(3)%
Non-interest income	97	126	166	(23)%	(42)
Total net revenue	1,762	1,783	1,875	(1)	(6)
Provision for credit losses	876	860	165	2	**
Non-interest expense	1,036	991	1,002	5	3
Pre-tax income (loss)	(150)	(68)	708	121	**
Selected performance metrics:					
Period-end loans held for investment	\$ 66,712	\$ 64,033	\$ 60,327	4%	11%
Average loans held for investment	64,851	63,671	59,858	2	8
Auto loan originations	8,292	7,640	7,327	9	13
Period-end deposits	246,804	217,607	205,220	13	20
Average deposits	232,293	215,071	204,164	8	14
Average deposits interest rate	0.89%	1.06%	1.26%	(17)bps	(37)bps
Net charge-off rate	1.19	1.54	1.15	(35)	4

Second Quarter 2020 Highlights

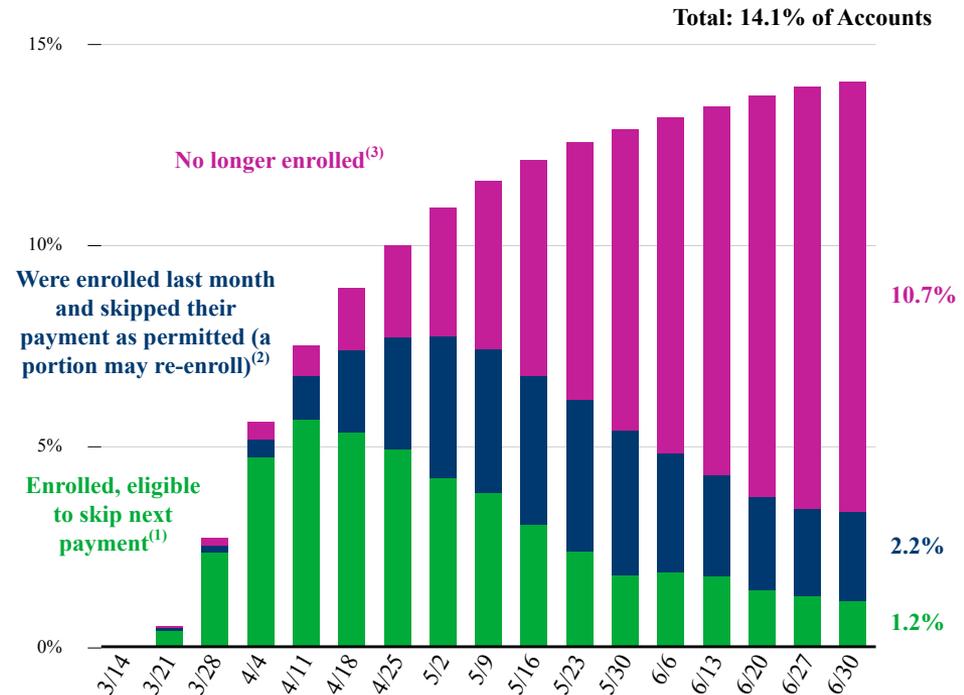
- Ending loans up \$6.4 billion, or 11%, year-over-year; average loans up \$5.0 billion, or 8%, year-over-year
- Ending deposits up \$41.6 billion, or 20%, year-over-year
- Revenue down \$113 million, or 6%, year-over-year
- Non-interest expense up \$34 million, or 3%, year-over-year
- Provision for credit losses up \$711 million year-over-year
- Net charge-off rate of 1.19%

COVID-19 Customer Assistance - Auto

Weekly Enrollments as a % of Accounts through 7/4/20



Cumulative Enrollments as a % of Accounts through 6/30/20



- **75% of customers were current⁽⁴⁾ at first enrollment**

- **As of June 30, 2020, we have assisted 14% of accounts, representing 16% of loans outstanding**

⁽¹⁾ Defined as customers who have been approved to skip their upcoming payment and have not made that payment.

⁽²⁾ Defined as customers who have skipped their most recent payment through enrollment in the forbearance program and have neither made a payment nor re-enrolled in the forbearance program for the next payment due.

⁽³⁾ Defined as customers who have made a payment or completed the billing cycle following the forbearance period without re-enrolling.

⁽⁴⁾ Defined as less than 30 days past due.

Commercial Banking



	2020		2019	2020 Q2 vs.	
	Q2	Q1		2020	2019
<i>(Dollars in millions, except as noted)</i>					
Earnings:					
Net interest income	\$ 518	\$ 491	\$ 514	5%	1%
Non-interest income	180	238	200	(24)	(10)
Total net revenue	698	729	714	(4)	(2)
Provision for credit losses	427	856	82	(50)	**
Non-interest expense	425	412	427	3	—
Pre-tax income (loss)	(154)	(539)	205	(71)	**
Selected performance metrics:					
Period-end loans held for investment	\$ 77,490	\$ 81,160	\$ 71,992	(5)%	8%
Average loans held for investment	79,759	76,442	71,997	4	11
Period-end deposits	35,669	32,822	30,761	9	16
Average deposits	34,635	32,238	31,364	7	10
Average deposits interest rate	0.30%	0.89%	1.28%	(59)bps	(98)bps
Net charge-off rate	0.51	0.57	0.09	(6)	42
Risk category as a percentage of period-end loans held for investment:⁽¹⁾					
Criticized performing	7.7%	3.6%	3.1%	4%	5%
Criticized nonperforming	0.9	0.6	0.5	30bps	40bps

Second Quarter 2020 Highlights

- Ending loans up \$5.5 billion, or 8%, year-over-year; average loans up \$7.8 billion, or 11%, year-over-year
- Ending deposits up \$4.9 billion, or 16%, year-over-year; average deposits up \$3.3 billion, or 10%, year-over-year
- Revenue down \$16 million, or 2%, year-over-year
- Non-interest expense remained flat year-over-year
- Provision for credit losses up \$345 million year-over-year
- Net charge-off rate of 0.51%
- Criticized performing loan rate of 7.7% and criticized nonperforming loan rate of 0.9%

⁽¹⁾ Criticized exposures correspond to the “Special Mention,” “Substandard” and “Doubtful” asset categories defined by bank regulatory authorities.

Appendix

Non-GAAP Measures



	Three Months Ended			Three Months Ended			Six Months Ended		
	June 30, 2020			March 31, 2020			June 30, 2020		
	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results
<i>(Dollars in millions, except per share data and as noted)</i>									
Selected income statement data:									
Net interest income	\$ 5,460	—	\$ 5,460	\$ 6,025	—	\$ 6,025	\$ 11,485	—	\$ 11,485
Non-interest income	1,096	—	1,096	1,224	—	1,224	2,320	—	2,320
Total net revenue	6,556	—	6,556	7,249	—	7,249	13,805	—	13,805
Provision for credit losses	4,246	—	4,246	5,423	—	5,423	9,669	—	9,669
Non-interest expense	3,770	\$ (276)	3,494	3,729	\$ (49)	3,680	7,499	\$ (325)	7,174
Income (loss) from continuing operations before income taxes	(1,460)	276	(1,184)	(1,903)	49	(1,854)	(3,363)	325	(3,038)
Income tax provision (benefit)	(543)	3	(540)	(563)	12	(551)	(1,106)	15	(1,091)
Income (loss) from continuing operations, net of tax	(917)	273	(644)	(1,340)	37	(1,303)	(2,257)	310	(1,947)
Income (loss) from discontinued operations, net of tax	(1)	—	(1)	—	—	—	(1)	—	(1)
Net income (loss)	(918)	273	(645)	(1,340)	37	(1,303)	(2,258)	310	(1,948)
Dividends and undistributed earnings allocated to participating securities ⁽²⁾	(1)	—	(1)	(3)	—	(3)	(4)	—	(4)
Preferred stock dividends	(90)	—	(90)	(55)	—	(55)	(145)	—	(145)
Issuance cost for redeemed preferred stock	—	—	—	(22)	—	(22)	(22)	—	(22)
Net income (loss) available to common stockholders	<u>\$ (1,009)</u>	<u>\$ 273</u>	<u>\$ (736)</u>	<u>\$ (1,420)</u>	<u>\$ 37</u>	<u>\$ (1,383)</u>	<u>\$ (2,429)</u>	<u>\$ 310</u>	<u>\$ (2,119)</u>
Selected performance metrics:									
Diluted EPS ⁽²⁾	\$ (2.21)	\$ 0.60	\$ (1.61)	\$ (3.10)	\$ 0.08	\$ (3.02)	\$ (5.31)	\$ 0.67	\$ (4.64)
Efficiency ratio	57.50%	(421)bps	53.29%	51.44%	(67)bps	50.77%	54.32%	(235)bps	51.97%
Operating efficiency ratio	53.34	(421)	49.13	44.67	(68)	43.99	48.79	(236)	46.43

Non-GAAP Measures

	Three Months Ended June 30, 2019			Three Months Ended March 31, 2019			Six Months Ended June 30, 2019		
	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results	Reported Results	Adj. ⁽¹⁾	Adjusted Results
	<i>(Dollars in millions, except per share data and as noted)</i>								
Selected income statement data:									
Net interest income	\$ 5,746	—	\$ 5,746	\$ 5,791	—	\$ 5,791	\$ 11,537	—	\$ 11,537
Non-interest income	1,378	\$ 1	1,379	1,292	—	1,292	2,670	\$ 1	2,671
Total net revenue	7,124	1	7,125	7,083	—	7,083	14,207	1	14,208
Provision for credit losses	1,342	—	1,342	1,693	—	1,693	3,035	—	3,035
Non-interest expense	3,779	(81)	3,698	3,671	\$ (25)	3,646	7,450	(106)	7,344
Income from continuing operations before income taxes	2,003	82	2,085	1,719	25	1,744	3,722	107	3,829
Income tax provision	387	19	406	309	6	315	696	25	721
Income from continuing operations, net of tax	1,616	63	1,679	1,410	19	1,429	3,026	82	3,108
Income from discontinued operations, net of tax	9	—	9	2	—	2	11	—	11
Net income	1,625	63	1,688	1,412	19	1,431	3,037	82	3,119
Dividends and undistributed earnings allocated to participating securities ⁽²⁾	(12)	(1)	(13)	(12)	—	(12)	(24)	(1)	(25)
Preferred stock dividends	(80)	—	(80)	(52)	—	(52)	(132)	—	(132)
Net income available to common stockholders	<u>\$ 1,533</u>	<u>\$ 62</u>	<u>\$ 1,595</u>	<u>\$ 1,348</u>	<u>\$ 19</u>	<u>\$ 1,367</u>	<u>\$ 2,881</u>	<u>\$ 81</u>	<u>\$ 2,962</u>
Selected performance metrics:									
Diluted EPS ⁽²⁾	\$ 3.24	\$ 0.13	\$ 3.37	\$ 2.86	\$ 0.04	\$ 2.90	\$ 6.10	\$ 0.17	\$ 6.27
Efficiency ratio	53.05%	(115)bps	51.90%	51.83%	(35)bps	51.48%	52.44%	(75)bps	51.69%
Operating efficiency ratio	45.38	(114)	44.24	44.53	(35)	44.18	44.96	(75)	44.21

Note: We believe these selected non-GAAP measures help investors and users of our financial information understand the effect of the adjustments on our selected reported results. These adjusted results provide alternate measurements of our operating performance, both for the current period and trends across multiple periods. These non-GAAP measures should not be viewed as a substitute for our reported results determined in accordance with accounting principles generally accepted in the U.S. (“GAAP”), nor are they necessarily comparable to non-GAAP measures that may be presented by other companies.

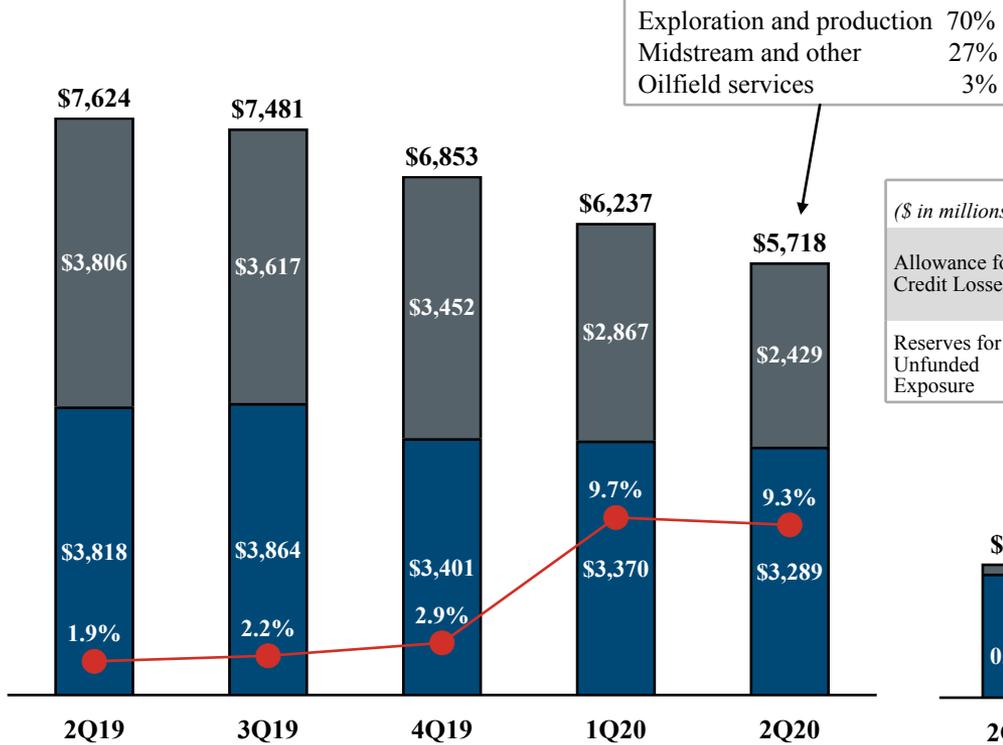
⁽¹⁾ Adjustments for the following periods consist of:

	2020		2019		Six Months Ended	
	Q2	Q1	Q2	Q1	June 30, 2020	June 30, 2019
	<i>(Dollars in millions)</i>					
Legal reserve builds	\$ 265	\$ 45	\$ —	\$ —	\$ 310	\$ —
Cybersecurity Incident expenses, net of insurance	11	4	—	—	15	—
Walmart launch and related integration expenses	—	—	—	\$ 54	—	\$ 79
Restructuring charges	—	—	—	28	—	28
Total	<u>276</u>	<u>49</u>	<u>—</u>	<u>82</u>	<u>325</u>	<u>107</u>
Income tax provision	3	12	—	6	15	25
Net income	<u>\$ 273</u>	<u>\$ 37</u>	<u>\$ —</u>	<u>\$ 19</u>	<u>\$ 310</u>	<u>\$ 82</u>

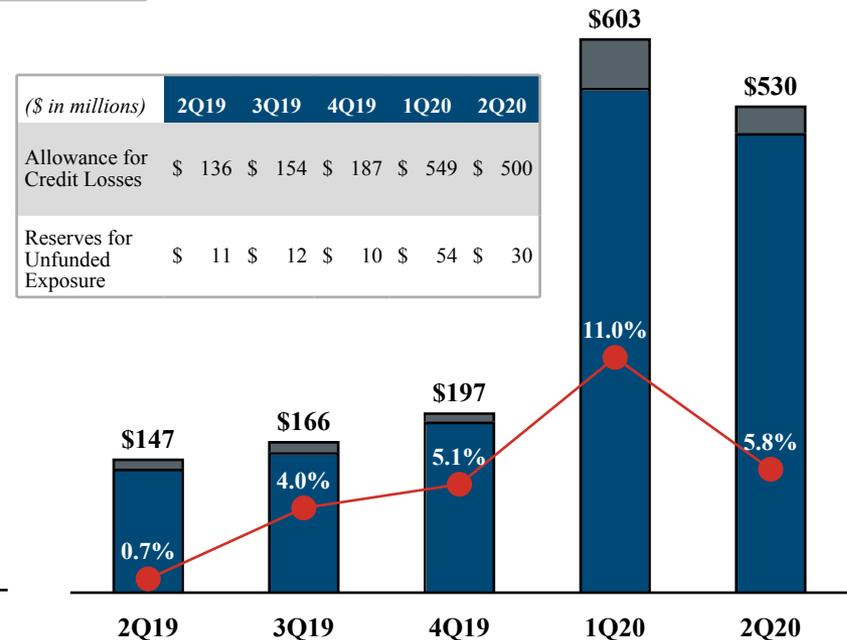
⁽²⁾ Dividends and undistributed earnings allocated to participating securities and earnings per share are computed independently for each period. Accordingly, the sum of each quarterly amount may not agree to the year-to-date total.

Commercial Oil and Gas Portfolio

Total Exposure (\$M)



Total Reserves (\$M)



(\$ in millions)

	2Q19	3Q19	4Q19	1Q20	2Q20
Allowance for Credit Losses	\$ 136	\$ 154	\$ 187	\$ 549	\$ 500
Reserves for Unfunded Exposure	\$ 11	\$ 12	\$ 10	\$ 54	\$ 30

■ Funded Loans ■ Unfunded Exposure

■ Allowance for Credit Losses ■ Reserves for Unfunded Exposure

—●— Total Reserves as % of Total Exposure

—●— Net Charge-off Rate

Note: Total exposure above includes both loans held for investment and unfunded lending commitments.

Note: Total reserves above represent the allowance for credit losses and the reserve for unfunded lending commitments recorded in other liabilities.