

#### Visa Inc. Reports Fiscal Second Quarter 2021 Results

San Francisco, CA, April 27, 2021 – Visa Inc. (NYSE: V)

- GAAP and non-GAAP net income of \$3.0B or \$1.38 per share
- Net revenues of \$5.7B, a decrease of 2% or approximately flat if service revenues were recognized on current quarter's payments volume
- Our key business driver growth rates are starting to ramp up, reflecting the depressed levels in 2020 due to COVID-19 and making year-over-year comparisons difficult to interpret
- Compared to fiscal second quarter 2019 levels, payments volume and processed transactions were both 16 percentage points higher, while cross-border volumes excluding intra-Europe remained 25 percentage points lower. All business drivers were consistent or improved from the fiscal first quarter's results indexed to 2019
- Returned \$2.4B of capital to shareholders in the form of share repurchases and dividends

	Q2 20	021
In billions, except percentages and per share data. % change is calculated over the comparable prior-year period.	USD	% Change
Net Revenues	\$5.7	(2%)
GAAP Net Income	\$3.0	(2%)
GAAP Earnings Per Share	\$1.38	0%
Non-GAAP Net Income <sup>(1)</sup>	\$3.0	(2%)
Non-GAAP Earnings Per Share <sup>(1)</sup>	\$1.38	(1%)

<sup>&</sup>lt;sup>(1)</sup> Non-GAAP results exclude a special item, equity investment gains and losses, amortization of acquired intangible assets, non-recurring acquisition-related costs and the related tax impacts.

#### Q2 2021 Key Business Drivers

(YoY increase / (decrease), volume in constant dollars)

	Q2 2021
Payments Volume	11%
Cross-Border Volume Excluding Intra-Europe <sup>(1)</sup>	(21%)
Cross-Border Volume Total	(11%)
Processed Transactions	8%

<sup>(1)</sup> Cross-border volume excluding transactions within Europe.

Alfred F. Kelly, Jr., Chairman and Chief Executive Officer, Visa Inc., commented on the results:

"The COVID-19 pandemic certainly has turned the world upside down in the last year, but we believe we are starting to see the beginning of the end and the recovery is well underway in a number of key markets around the world. This quarter, we saw a return to positive growth for credit and card present transactions and debit and eCommerce growth stayed at very healthy levels. Cross-border travel is the slowest sector to return, but there are some green shoots that offer real indication of people looking to see the world. As economies are recovering, Visa is very well-positioned and continues to invest and innovate to drive big gains in our three strategic growth areas: consumer payments, new flows and value added services."

#### Fiscal Second Quarter 2021 — Financial Highlights

GAAP net income in the fiscal second quarter was \$3.0 billion or \$1.38 per share, a decrease of 2% and flat, respectively, over prior year's results. Current year's results included \$152 million pertaining to a special item for additional indirect taxes related to prior periods, \$156 million of net gains from equity investments and \$18 million regarding the amortization of acquired intangible assets and non-recurring acquisition-related costs. Prior year's results included \$2 million of net losses from equity investments and \$16 million corresponding to the amortization of acquired intangible assets and non-recurring acquisition-related costs. Excluding these items and the related tax impacts, non-GAAP net income for the quarter was \$3.0 billion or \$1.38 per share, decreases of 2% and 1%, respectively, over prior year's results (refer to the accompanying financial tables for further details and a reconciliation of the non-GAAP measures presented). Non-GAAP earnings per share was approximately flat on a constant-dollar basis. All references to earnings per share assume fully-diluted class A share count.

Net revenues in the fiscal second quarter were \$5.7 billion, a decrease of 2%, primarily driven by the year-over-year decline in cross-border volume, mostly offset by growth in payments volume and processed transactions. Net revenues decreased approximately 3% on a constant-dollar basis. Had we recognized service revenues on current quarter payments volume and other revenue components remained unchanged, net revenues would have been approximately flat.

Payments volume for the three months ended December 31, 2020, on which fiscal second quarter service revenue is recognized, increased 5% over the prior year on a constant-dollar basis.

Payments volume for the three months ended March 31, 2021, increased 11% over the prior year on a constant-dollar basis.

Cross-border volume excluding transactions within Europe, which drive our international transaction revenues, declined 21% on a constant-dollar basis for the three months ended March 31, 2021. Total cross-border volume on a constant-dollar basis declined 11% in the quarter.

Total processed transactions, which represent transactions processed by Visa, for the three months ended March 31, 2021, were 37.6 billion, an 8% increase over the prior year, led by domestic transactions.

Fiscal second quarter service revenues were \$2.8 billion, an increase of 8% over the prior year, and are recognized based on payments volume in the prior quarter. All other revenue categories are recognized based on current quarter activity. Data processing revenues grew 11% over the prior year to \$3.0 billion. International transaction revenues declined 19% over the prior year to \$1.5 billion. Other revenues of \$392 million were flat over the prior year. Client incentives, a contra-revenue item, were \$2.0 billion and represented 25.8% of gross revenues.

GAAP operating expenses were \$2.1 billion for the fiscal second quarter, an 11% increase over the prior year's results, including the special item related to the additional indirect taxes in the current year and the amortization of acquired intangible assets and non-recurring acquisition-related costs in the current and prior year. Excluding these operating expense items, non-GAAP operating expenses increased 3% over the prior year, primarily driven by an increase in personnel expenses partially offset by decreases in general and administrative, marketing and professional fees.

GAAP non-operating income was \$47 million for the fiscal second quarter, including \$156 million of net equity investment gains. Excluding this item, non-GAAP non-operating expense was \$109 million.

GAAP effective income tax rate was 16.6% for the quarter ended March 31, 2021, including the tax impacts of the special item, net equity investment gains, amortization of acquired intangible assets and non-recurring acquisition-related costs. Excluding these items, the non-GAAP effective income tax rate was 16.8% for the quarter ended March 31, 2021. GAAP and non-GAAP tax rates benefited from completing certain tax audits.

Cash, cash equivalents and investment securities were \$18.7 billion at March 31, 2021.

The weighted-average number of diluted shares of class A common stock outstanding was 2.19 billion for the quarter ended March 31, 2021.

#### Other Notable Items

During the three months ended March 31, 2021, Visa repurchased 8.3 million shares of class A common stock at an average price of \$208.51 per share for \$1.7 billion. In the six months ended March 31, 2021, Visa repurchased a total of 17.0 million shares of class A common stock, at an average price of \$205.33 per share, using \$3.5 billion of cash on hand. The Company had \$9.9 billion of remaining authorized funds for share repurchase as of March 31, 2021.

On April 23, 2021, the board of directors declared a quarterly cash dividend of \$0.32 per share of class A common stock (determined in the case of class B and C common stock and series A, B and C convertible participating preferred stock on an asconverted basis) payable on June 1, 2021, to all holders of record as of May 14, 2021.

#### Financial Outlook for Fiscal Full-Year 2021

Given the continuing impact of COVID-19 and the significant uncertainty in the global economy, it is difficult to reasonably estimate the Company's annual results; therefore we are not providing a fiscal full-year 2021 outlook at this time.

#### Fiscal Second Quarter 2021 Earnings Results Call Details

Visa's executive management team will host a live audio webcast beginning at 5:00 p.m. Eastern Time (2:00 p.m. Pacific Time) today to discuss the financial results and business highlights. All interested parties are invited to listen to the live webcast at <a href="http://investor.visa.com">http://investor.visa.com</a>. A replay of the webcast will be available on the Visa Investor Relations website for 30 days. Investor information, including supplemental financial information, is available on Visa Inc.'s Investor Relations website at <a href="http://investor.visa.com">http://investor.visa.com</a>.

#### Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 that relate to, among other things, the impact on our underlying business drivers and other volume and transaction trends as a result of COVID-19, our future operations, prospects, developments, strategies and business growth. Forward-looking statements generally are identified by words such as "anticipates," "estimates," "expects," "intends," "may," "projects," "outlook," "could," "should," "will," "continue" and other similar expressions. All statements other than statements of historical fact could be forward-looking statements, which speak only as of the date they are made, are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, many of which are beyond our control and are difficult to predict.

Actual results could differ materially from those expressed in, or implied by, our forward-looking statements due to a variety of factors, including, but not limited to:

- impact of global economic, political, market, health and social events or conditions, including the impact of COVID-19;
- increased oversight and regulation of the global payments industry and our business;
- impact of government-imposed obligations and/or restrictions on international payment systems;
- outcome of tax, litigation and governmental investigation matters;
- increasingly intense competition in the payments industry, including competition for our clients and merchants;
- proliferation and continuous evolution of new technologies and business models;
- our ability to maintain relationships with our clients, acquirers, processors, merchants and other third parties;
- brand or reputational damage;
- exposure to loss or illiquidity due to settlement guarantees;
- the impact of the United Kingdom's withdrawal from the European Union;
- a disruption, failure, breach or cyber-attack of our networks or systems;
- risks, uncertainties and the failure to achieve the anticipated benefits with respect to our acquisitions and other strategic investments; and
- other factors described in our filings with the U.S. Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended September 30, 2020, and our subsequent reports on Forms 10-Q and 8-K.

Except as required by law, we do not intend to update or revise any forward-looking statements as a result of new information, future events or otherwise

#### About Visa Inc.

Visa Inc. (NYSE: V) is the world's leader in digital payments. Our mission is to connect the world through the most innovative, reliable and secure payment network – enabling individuals, businesses and economies to thrive. Our advanced global processing network, VisaNet, provides secure and reliable payments around the world, and is capable of handling more than 65,000 transaction messages a second. Our relentless focus on innovation is a catalyst for the rapid growth of digital commerce on any device for everyone, everywhere. As the world moves from analog to digital, Visa is applying our brand, products, people, network and scale to reshape the future of commerce. For more information, visit usa.visa.com/about-visa.html, usa.visa.com/visa-everywhere/blog.html and @VisaNews.

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# Fiscal Second Quarter 2021 — Financial Summary

#### Q2 FISCAL 2021 INCOME STATEMENT SUMMARY

(in millions, except percentages and per share data)	Three Mon March		YoY C	hange		
uutu)	GAAP	Non-GAAP	GAAP	Non-GAAP		
Revenues						
Service revenues	\$ 2,845	\$ 2,845	8%	8%		
Data processing revenues	2,996	2,996	11%	11%		
International transaction revenues	1,488	1,488	(19%)	(19%)		
Other revenues	392	392	0%	0%		
Client incentives	(1,992)	(1,992)	17%	17%		
Net revenues	5,729	5,729	(2%)	(2%)		
Operating Expenses						
Personnel	1,114	1,112	18%	19%		
Marketing	206	206	(12%)	(12%)		
Network and processing	179	179	(2%)	(1%)		
Professional fees	82	80	(21%)	(21%)		
Depreciation and amortization	201	187	5%	4%		
General and administrative	363	211	35%	(22%)		
Litigation provision	3	3	(66%)	(66%)		
Total operating expenses	2,148	1,978	11%	3%		
Operating income	3,581	3,751	(9%)	(5%)		
Non-operating income/(expense)	47	(109)	(150%)	15%		
Effective tax rate	16.6%	16.8%	(3 ppt)	(3 ppt)		
Net income	\$ 3,026	\$ 3,031	(2%)	(2%)		
Earnings per share	\$ 1.38	\$ 1.38	0%	(1%)		

#### Q2 FISCAL 2021 KEY BUSINESS DRIVERS

	YoY Ch	nange
	Constant	Nominal
Payments volume	11%	14%
Cross-border volume excluding intra-Europe <sup>(1)</sup>	(21%)	(19%)
Cross-border volume total	(11%)	(6%)
Processed transactions	8%	8%

<sup>(1)</sup> Cross-border volume excluding transactions within Europe.

### Visa Inc. Consolidated Balance Sheets (unaudited)

	March 31, 2021		September 30, 2020
	(in millions, exce	pt per s	hare data)
Assets	45 40 4		45.000
Cash and cash equivalents	\$ 16,494	\$	16,289
Restricted cash equivalents—U.S. litigation escrow	894		901
Investment securities	2,058		3,752
Settlement receivable	1,434		1,264
Accounts receivable	1,791		1,618
Customer collateral	2,057		1,850
Current portion of client incentives	1,324		1,214
Prepaid expenses and other current assets	849		757
Total current assets	26,901		27,645
Investment securities	110		231
Client incentives	3,252		3,175
Property, equipment and technology, net	2,684		2,737
Goodwill	15,980		15,910
Intangible assets, net	27,823		27,808
Other assets	3,445		3,413
Total assets	\$ 80,195	\$	80,919
Liabilities	 		_
Accounts payable	\$ 126	\$	174
Settlement payable	2,000		1,736
Customer collateral	2,057		1,850
Accrued compensation and benefits	794		821
Client incentives	4,760		4,176
Accrued liabilities	2,088		1,840
Current maturities of debt	_		2,999
Accrued litigation	886		914
Total current liabilities	12,711		14,510
Long-term debt	20,974		21,071
Deferred tax liabilities	5,212		5,237
Other liabilities	3,602		3,891
Total liabilities	42,499		44,709
Equity			
Preferred stock, \$0.0001 par value, 25 shares authorized and 5 shares issued and outstanding as follows:			
Series A convertible participating preferred stock, less than one shares issued and outstanding at March 31, 2021 and September 30, 2020 (the "series A preferred stock")	713		2,437
Series B convertible participating preferred stock, 2 shares issued and outstanding at March 31, 2021 and September 30, 2020 (the "UK&I preferred stock")	1,097		1,106
Series C convertible participating preferred stock, 3 shares issued and outstanding at March 31, 2021 and September 30, 2020 (the "Europe preferred stock")	1,537		1,543
Class A common stock, \$0.0001 par value, 2,001,622 shares authorized, 1,694 and 1,683 shares issued and outstanding at March 31, 2021 and September 30, 2020, respectively	_		_
Class B common stock, \$0.0001 par value, 622 shares authorized, 245 shares issued and outstanding at March 31, 2021 and September 30, 2020	_		_
Class C common stock, \$0.0001 par value, 1,097 shares authorized, 11 shares issued and outstanding at March 31, 2021 and September 30, 2020	_		_
Right to recover for covered losses	(41)		(39)
Additional paid-in capital	18,505		16,721
Accumulated income	15,513		14,088
Accumulated other comprehensive income (loss), net:			
Investment securities	1		3
Defined benefit pension and other postretirement plans	(192)		(196)
Derivative instruments	(310)		(291)
Foreign currency translation adjustments	873		838
Total accumulated other comprehensive income (loss), net	372		354
Total equity	37,696		36,210
Total liabilities and equity	\$ 80,195	\$	80,919

## Visa Inc. Consolidated Statements of Operations (unaudited)

Operating Expenses         Personnel         1,114         940         2,095         1,922           Marketing         206         235         411         300           Network and processing         179         183         352         366           Professional fees         82         103         155         200           Depreciation and amortization         201         192         398         37           General and administrative         363         269         566         583           Litigation provision         3         8         4         16           Total operating expenses         2,148         1,930         3,991         3,961           Operating income (expense)         3,581         3,924         7,425         7,794           Non-operating income (Expense)         20         (101)         (118)         (257)         (225           Interest expense, net         (127)         (118)         (257)         (225           Interest expense, net         (127)         (118)         (257)         (225           Interest expense, net         (127)         (18)         (27)         (225           Interest expense, net         (127)         (189		Three Mo	onths Enc rch 31,	Six Months Ended March 31,						
Net revenues         \$ 5,729         \$ 5,829         \$ 11,46         \$ 11,90           Operating Expenses         Personnel         1,114         940         2,095         1,92           Marketung         206         225         1,92         360           Professional Fees         82         103         165         200           Depreciation and amontzation         201         192         398         37           General and administrative         363         269         566         586           Litigation provision         3         8         4         8           Operating linome         3,581         3,394         7,425         7,940           Non-operating Income (Expense)         1         18         2,625         7,945         7,940           Non-operating Income (Expense)         1         118         2,627         2,225         7,940           Non-operating Income (Expense)         4         1,221         1,183         2,257         7,940           Non-operating Income (Expense)         4         1,221         1,184         1,184         1,184         1,184         1,184         1,184         1,184         1,184         1,184         1,184         1,184		 2021		2020		2021		2020		
Operating Expenses         Personnel         1,114         940         2,095         1,922           Marketing         206         235         411         300           Network and processing         179         183         352         366           Professional fees         82         103         155         200           Depreciation and amortization         201         192         398         37           General and administrative         363         269         566         583           Litigation provision         3         8         4         16           Total operating expenses         2,148         1,930         3,991         3,961           Operating income (expense)         3,581         3,924         7,425         7,794           Non-operating income (Expense)         20         (101)         (118)         (257)         (225           Interest expense, net         (127)         (118)         (257)         (225           Interest expense, net         (127)         (118)         (257)         (225           Interest expense, net         (127)         (18)         (27)         (225           Interest expense, net         (127)         (189			(in	millions, exce	pt per sh	per share data)				
Personnel         1,114         940         2,095         1,922           Marketing         206         235         411         500           Network and processing         179         183         352         366           Professional fees         82         103         165         206           Depreciation and amortization         201         192         398         37           General and administrative         363         269         566         583           Liftgation provision         3         8         4         5           Total operating expenses         2,148         1,930         3,991         3,991           Operating income (expense)         3,381         3,924         7,425         7,934           Non-operating income (expense)         2         1,148         1,193         2,257         7,245           Interest expenses, net         (27)         (118)         2,257         4,225         1,794           Interest expenses, net         (201)         (118)         2,257         4,949         (133           Interest expenses, net         (201)         (118)         2,257         4,949         (133           Interest expenses         2,234 <th>Net revenues</th> <th>\$ 5,729</th> <th>\$</th> <th>5,854</th> <th>\$</th> <th>11,416</th> <th>\$</th> <th>11,908</th>	Net revenues	\$ 5,729	\$	5,854	\$	11,416	\$	11,908		
Marketing         206         235         411         500           Network and processing         179         183         352         366         20           Professional fees         82         103         165         20           Depreciation and amontization         201         192         398         37           General and administrative         363         269         566         588           Ligation provision         3         8         4         6           Total operating expenses         2,148         1,330         3,991         3,365           Operating income (Expense)         3,581         3,324         7,425         7,940           Non-operating income (Expense)         4         168         23         208         3           Investment income and other         168         23         208         3         3         4         4         6           Total non-operating income (expense)         47         595         (499         (131)         1,000         4         9         (285)         1,202         1,202         1,202         1,202         1,202         1,202         1,202         1,202         1,202         1,202         1,202	Operating Expenses									
Network and processing         179         183         352         364           Professional fees         82         103         165         203           General and amonization         201         192         398         37           General and administrative         363         269         566         586           Litigation provision         3         8         4         8         2         18         1930         3,991         3,366         586         69         7,376         7,600         7,600         7,600         7,600         7,600         7,600         7,600         7,600         7,600         7,600         7,600         7,600         7,600	Personnel	•		940		•		1,922		
Professional fees         82         103         165         200           Deprecisation and amortization         201         192         398         37           General and administrative         363         269         566         586           Litigation provision         3         8         4         8           Total operating expenses         2,148         1,930         3,991         3,981           Operating income         3,581         3,924         7,425         7,944           Non-operating income (Expense)         (121)         (118)         (257)         (225           Investment income and other         168         23         208         9           Total non-operating income (expense)         47         (95)         (49)         (133           Income before income taxes         3,628         3,829         7,376         7,80           Income tax provision         602         7,45         1,224         1,44           Net income         \$ 3,026         3,084         \$ 6,152         \$ 6,35           Basic Earnings Per Share         Class A common stock         \$ 2,24         \$ 2,25         \$ 4,55         \$ 1,46           Class A common stock         \$ 1,695	Marketing	206		235		411		509		
Dependation and amortization         201         192         398         377           General and administrative         363         269         566         585           Litigation provision         3         8         4         8           Total operating expenses         2,148         1,930         3,991         3,986           Operating income         3,581         3,924         7,425         7,946           Non-operating Income (Expense)         8         2,148         1,930         3,991         3,986           Non-operating Income (Expense)         8         2,128         2,23         2,088         9,28         9,28         1,22         1,224         1,24         1,44	Network and processing			183		352		364		
General and administrative         363         269         566         586           Litigation provision         3         8         4         8           Operating lecome         2,148         1,930         3,991         3,968           Operating income         3,581         3,924         7,425         7,940           Non-operating income         (Expense)         (III)         (III)         (III)         (257)         (225           Investment income (Expense)         168         23         208         9         9           Total operating income (expense)         47         (95)         499         (13)           Income before income taxes         3,628         3,829         7,376         7,790           Income before income taxes         3,628         3,829         7,376         7,790           Income before income taxes         3,628         3,829         7,376         7,30           Income before income taxes         3,026         3,044         5,6152         5,635           Basic Earnings Per Share         Class A common stock         \$ 2,38         1,39         \$ 2,80         \$ 2,88           Class A common stock         \$ 2,38         2,45         3,45         3,45	Professional fees	82		103		165		209		
Litigation provision         3         8         4         6           Total operating expenses         2,148         1,930         3,991         3,966           Operating income         3,581         3,924         7,425         7,946           Non-operating income (Expense)         Interest expenses, net         (127)         (118)         6,257         (225           Investment income and other         188         23         2,08         9,99           Total non-operating income (expense)         47         (95)         (49)         (133)           Income before income taxes         3,628         3,829         7,376         7,80           Income tax provision         602         745         1,224         1,44           Net income         \$ 3,026         3,084         5,6152         5,635           Basic Earnings Per Share         Class A common stock         \$ 1,38         \$ 1,39         \$ 2,80         \$ 2,88           Class B common stock         \$ 1,52         \$ 5,52         \$ 5,54         \$ 1,122         \$ 1,146           Basic Weighted-average Shares Outstanding         \$ 1,695         1,703         1,695         1,708           Class A common stock         \$ 1,695         1,703         1	Depreciation and amortization	201		192		398		374		
Total operating expenses         2,148         1,930         3,991         3,966           Operating income         3,581         3,924         7,425         7,946           Non-operating Income (Expense)         Interest expense, net         (121)         (118)         2,575         2,225           Investment income and other         168         23         208         9,93           Total non-operating income (expense)         477         (95)         (49)         (13)           Income before income taxes         3,628         3,829         7,376         7,800           Income tax provision         602         745         1,224         1,44           Net income         \$ 3,026         3,034         \$ 6,152         5,635           Basic Earnings Per Share         Class A common stock         \$ 1,38         1,39         2,80         2,88           Class E common stock         \$ 2,24         \$ 2,25         \$ 4,55         3,45         4,66           Class C common stock         \$ 2,45         \$ 2,45         \$ 2,45         2,45         2,45           Class A common stock         \$ 1,695         1,70         1,695         1,70         1,70         1,70           Class C common stock	General and administrative	363		269		566		582		
Operating income         3,581         3,924         7,425         7,946           Non-operating Income (Expense)         Interest expense, net         (121)         (118)         (257)         (228)           Investment income and other         168         23         208         99           Total non-operating income (expense)         47         (95)         (49)         (133)           Income before income taxes         3,628         3,829         7,376         7,806           Income before income taxes         3,628         3,829         7,376         7,806           Income before income taxes         3,628         3,829         7,376         7,806           Income tax provision         602         745         1,224         1,44           Net income         \$ 3,026         \$ 3,084         \$ 6,152         \$ 6,356           Basic Earnings Per Share         Class A common stock         \$ 2,24         \$ 2,25         \$ 4,55         \$ 4,66           Class C common stock         \$ 1,38         \$ 1,39         \$ 2,80         \$ 2,88           Class A common stock         \$ 1,695         1,703         1,695         1,703           Class A common stock         \$ 1,55         2,45         2,45         2,45	Litigation provision	 3		8		4		8		
Non-operating Income (Expense)   Non-operating Income (Expense, net   168   23   208   99   173   1695   1703   1736	Total operating expenses	2,148		1,930		3,991		3,968		
Interest expense, net         (121)         (118)         (257)         (225)           Invest norm come and other         168         23         208         99           Total nor-operating income (expense)         47         (95)         (49)         (133)           Income before income taxes         3,628         3,829         7,376         7,803           Income tax provision         602         745         1,224         1,444           Net income         \$ 3,026         \$ 3,084         \$ 6,152         \$ 6,356           Basic Earnings Per Share         Class A common stock         \$ 138         \$ 139         \$ 2.80         \$ 2.88           Class B common stock         \$ 224         \$ 2.25         \$ 4.55         \$ 4.66           Class A common stock         \$ 5.52         \$ 5.54         \$ 1122         \$ 1140           Basic Weighted-average Shares Outstanding         245         245         245         245           Class A common stock         1,695         1,703         1,695         1,700           Class A common stock         11         11         11         11         11         11         11         11         11         11         11         11         11         11	Operating income	 3,581		3,924		7,425		7,940		
Investment income and other         168         23         208         93           Total non-operating income (expense)         47         (95)         (49)         (13)           Income before income taxes         3,628         3,829         7,376         7,80           Income tax provision         602         745         1,224         1,447           Net income         \$ 3,026         \$ 3,084         \$ 6,152         \$ 6,355           Basic Earnings Per Share         Class A common stock         \$ 1,38         \$ 1,39         \$ 2,80         \$ 2,88           Class B common stock         \$ 2,24         \$ 2,25         \$ 4,55         \$ 4,66           Class C common stock         \$ 5,52         \$ 5,54         \$ 11,22         \$ 11,40           Basic Weighted-average Shares Outstanding         Class A common stock         245         245         245         245           Class C common stock         \$ 1,695         1,703         1,695         1,703           Class C common stock         \$ 245         245         245         245           Class C common stock         \$ 1,38         \$ 1,38         \$ 2,88         \$ 2,88           Class A common stock         \$ 1,38         \$ 1,38         \$ 2,88	Non-operating Income (Expense)									
Total non-operating income (expense)         47         (95)         (49)         (137)           Income before income taxes         3,628         3,829         7,376         7,803           Income tax provision         602         745         1,224         1,44           Net income         \$ 3,026         \$ 3,084         \$ 6,152         \$ 6,356           Basic Earnings Per Share         Use a searnings Per Share           Class A common stock         \$ 1,38         \$ 1,39         \$ 2,80         \$ 2,85           Class B common stock         \$ 2,24         \$ 2,25         \$ 4,55         \$ 4,62           Class A common stock         \$ 5,52         \$ 5,54         \$ 11,22         \$ 11,44           Basic Weighted-average Shares Outstanding         Use State Searnings Sper Shares Outstanding           Class A common stock         \$ 1,695         1,703         1,695         1,703           Class A common stock         \$ 1,695         1,703         1,695         1,703           Class A common stock         \$ 1,895         1,703         1,695         1,703           Class A common stock         \$ 1,38         \$ 1,38         \$ 2,80         \$ 2,83           Class A common stock         \$ 2,24         \$ 2,25         <	Interest expense, net	(121)		(118)		(257)		(229)		
Income before income taxes   3,628   3,829   7,376   7,800     Income tax provision   602   745   1,224   1,447     Net income   \$ 3,026   \$ 3,084   \$ 6,152   \$ 6,356     Basic Earnings Per Share	Investment income and other	168		23		208		92		
Net income tax provision   Signature   S	Total non-operating income (expense)	47		(95)		(49)		(137)		
Net income         \$ 3,026         \$ 3,084         \$ 6,152         \$ 6,356           Basic Earnings Per Share         Class A common stock         \$ 138         \$ 139         \$ 2.80         \$ 2.81           Class B common stock         \$ 2,24         \$ 2,25         \$ 4.55         \$ 4.66           Class C common stock         \$ 5,52         \$ 5,54         \$ 11,22         \$ 11,40           Basic Weighted-average Shares Outstanding         Class A common stock         1,695         1,703         1,695         1,708           Class B common stock         245         245         245         245           Class C common stock         11         11         11         11         2         2,25	Income before income taxes	3,628		3,829		7,376		7,803		
Basic Earnings Per Share         Class A common stock       \$ 1.38 \$ 1.39 \$ 2.80 \$ 2.85         Class B common stock       \$ 2.24 \$ 2.25 \$ 4.55 \$ 4.66         Class C common stock       \$ 5.52 \$ 5.54 \$ 11.22 \$ 11.40         Basic Weighted-average Shares Outstanding         Class A common stock       1,695 1,703 1,695 1,703         Class B common stock       245 245 245 245         Class C common stock       11 11 11 11 11 11         Diluted Earnings Per Share       1285 A common stock       \$ 1.38 \$ 1.38 \$ 2.80 \$ 2.85         Class B common stock       \$ 1.38 \$ 1.38 \$ 2.80 \$ 2.85         Class B common stock       \$ 5.52 \$ 5.54 \$ 11.20 \$ 11.35         Diluted Weighted-average Shares Outstanding       \$ 5.52 \$ 5.54 \$ 11.20 \$ 11.35         Class A common stock       2,193 2,228 2,196 2,234         Class B common stock       2,193 2,228 2,196 2,234         Class B common stock       2,193 2,228 2,196 2,234         Class B common stock       2,193 2,228 2,196 2,234	Income tax provision	602		745		1,224		1,447		
Class A common stock         \$ 1.38         \$ 1.39         \$ 2.80         \$ 2.81           Class B common stock         \$ 2.24         \$ 2.25         \$ 4.55         \$ 4.65           Class C common stock         \$ 5.52         \$ 5.54         \$ 11.22         \$ 11.40           Basic Weighted-average Shares Outstanding           Class A common stock         1.695         1,703         1,695         1,708           Class B common stock         245         245         245         245           Class C common stock         11         12         2.88         2.88         2.88         2.88         2.88         2.88         2.88	Net income	\$ 3,026	\$	3,084	\$	6,152	\$	6,356		
Class B common stock         \$ 2.24         \$ 2.25         \$ 4.55         \$ 4.65           Class C common stock         \$ 5.52         \$ 5.54         \$ 11.22         \$ 11.40           Basic Weighted-average Shares Outstanding           Class A common stock         1,695         1,703         1,695         2,708           Class B common stock         245         245         245         245           Class C common stock         11         11         11         11         1         1           Diluted Earnings Per Share           Class A common stock         \$ 1.38         1.38         2.80         \$ 2.85           Class B common stock         \$ 2.24         2.25         4.54         \$ 4.62           Class C common stock         \$ 5.52         5.54         11.20         \$ 11.38           Diluted Weighted-average Shares Outstanding           Class A common stock         2,193         2,228         2,196         2,234           Class B common stock         2,193         2,228         2,196         2,234           Class B common stock         245         245         245         245         245	Basic Earnings Per Share									
Class C common stock   \$ 5.52   \$ 5.54   \$ 11.22   \$ 11.40	Class A common stock	\$ 1.38	\$	1.39	\$	2.80	\$	2.85		
Class C common stock   \$ 5.52   \$ 5.54   \$ 11.22   \$ 11.40	Class B common stock	\$ 2.24	\$	2.25	\$	4.55	\$	4.62		
Class A common stock         1,695         1,703         1,695         1,708           Class B common stock         245         245         245         245           Class C common stock         11         12         12         13         12         13         13         13         13         14         14         14         14         14         14         14         14         14         14         14         14         14         14	Class C common stock	5.52	\$	5.54		11.22	\$	11.40		
Class A common stock         1,695         1,703         1,695         1,708           Class B common stock         245         245         245         245           Class C common stock         11         12         12         13         12         13         13         13         13         14         14         14         14         14         14         14         14         14         14         14         14         14         14	Basic Weighted-average Shares Outstanding									
Class C common stock         11         11         11         11         11           Diluted Earnings Per Share           Class A common stock         \$ 1.38         \$ 1.38         \$ 2.80         \$ 2.85           Class B common stock         \$ 2.24         \$ 2.25         \$ 4.54         \$ 4.62           Class C common stock         \$ 5.52         \$ 5.54         \$ 11.20         \$ 11.36           Diluted Weighted-average Shares Outstanding           Class A common stock         2,193         2,228         2,196         2,234           Class B common stock         245         245         245         245         245	•	1,695		1,703		1,695		1,708		
Diluted Earnings Per Share         Class A common stock       \$ 1.38       \$ 1.38       \$ 2.80       \$ 2.85         Class B common stock       \$ 2.24       \$ 2.25       \$ 4.54       \$ 4.62         Class C common stock       \$ 5.52       \$ 5.54       \$ 11.20       \$ 11.38         Diluted Weighted-average Shares Outstanding         Class A common stock       2,193       2,228       2,196       2,234         Class B common stock       245       245       245       245       245	Class B common stock	 245		245		245		245		
Class A common stock         \$ 1.38         \$ 1.38         \$ 2.80         \$ 2.81           Class B common stock         \$ 2.24         \$ 2.25         \$ 4.54         \$ 4.62           Class C common stock         \$ 5.52         \$ 5.54         \$ 11.20         \$ 11.38           Diluted Weighted-average Shares Outstanding           Class A common stock         2,193         2,228         2,196         2,234           Class B common stock         245         245         245         245         245	Class C common stock	11		11		11 _		11		
Class B common stock         \$ 2.24         \$ 2.25         \$ 4.54         \$ 4.62           Class C common stock         \$ 5.52         \$ 5.54         \$ 11.20         \$ 11.38           Diluted Weighted-average Shares Outstanding           Class A common stock         2,193         2,228         2,196         2,234           Class B common stock         245         245         245         245	Diluted Earnings Per Share									
Class C common stock         \$ 5.52         \$ 5.54         \$ 11.20         \$ 11.38           Diluted Weighted-average Shares Outstanding           Class A common stock         2,193         2,228         2,196         2,234           Class B common stock         245         245         245         245         245	Class A common stock	\$ 1.38	\$	1.38	\$	2.80	\$	2.85		
Class C common stock         \$ 5.52         \$ 5.54         \$ 11.20         \$ 11.38           Diluted Weighted-average Shares Outstanding           Class A common stock         2,193         2,228         2,196         2,234           Class B common stock         245         245         245         245         245	Class B common stock	\$ 2.24	\$	2.25	\$	4.54	\$	4.62		
Class A common stock         2,193         2,228         2,196         2,234           Class B common stock         245         245         245         245         245	Class C common stock	\$ 5.52	\$	5.54	\$	11.20	\$	11.38		
Class B common stock         245         245         245         245	Diluted Weighted-average Shares Outstanding									
	Class A common stock	2,193		2,228		2,196		2,234		
	Class B common stock	 245	-	245	:==	245	:==	245		
		11		11		11		11		

### Visa Inc. Consolidated Statements of Cash Flows (unaudited)

	Six Months Ended March 31,						
		2021		2020			
		(in n	nillions)				
Operating Activities							
Net income	\$	6,152	\$	6,356			
Adjustments to reconcile net income to net cash provided by (used in) operating activities:							
Client incentives		3,850		3,453			
Share-based compensation		275		215			
Depreciation and amortization of property, equipment, technology and intangible assets		398		374			
Deferred income taxes		(27)		(37)			
VE territory covered losses incurred		(17)		(13)			
Other		(220)		(84)			
Change in operating assets and liabilities:							
Settlement receivable		(127)		1,642			
Accounts receivable		(165)		38			
Client incentives		(3,262)		(4,323)			
Other assets		(116)		(496)			
Accounts payable		(41)		14			
Settlement payable		210		(2,165)			
Accrued and other liabilities		(39)		303			
Accrued litigation		(29)		65			
Net cash provided by (used in) operating activities		6,842	· ' '	5,342			
Investing Activities							
Purchases of property, equipment and technology		(318)		(407)			
Investment securities:							
Purchases		(2,015)		(499)			
Proceeds from maturities and sales		3,871		3,420			
Acquisitions, net of cash acquired		(75)		(77)			
Purchases of / contributions to other investments		(30)		(30)			
Other investing activities		41		34			
Net cash provided by (used in) investing activities		1,474		2,441			
Financing Activities			· ' '				
Repurchase of class A common stock		(3,509)		(5,503)			
Repayments of debt		(3,000)		_			
Dividends paid		(1,404)		(1,339)			
Proceeds from issuance of commercial paper		_		1,001			
Cash proceeds from issuance of class A common stock under employee equity plans		108		109			
Restricted stock and performance-based shares settled in cash for taxes		(140)		(155)			
Net cash provided by (used in) financing activities		(7,945)		(5,887)			
Effect of exchange rate changes on cash, cash equivalents, restricted cash and restricted cash equivalents		16		88			
Increase (decrease) in cash, cash equivalents, restricted cash and restricted cash equivalents		387		1,984			
Cash, cash equivalents, restricted cash and restricted cash equivalents at beginning of period		19,171		10,832			
Cash, cash equivalents, restricted cash and restricted cash equivalents at end of period	\$	19,558	\$	12,816			
Supplemental Disclosure			-				
Cash paid for income taxes, net	\$	1,505	\$	1,691			
Interest payments on debt	\$	340	\$	269			
Accruals related to purchases of property, equipment and technology	\$	17	\$	42			

# Visa Inc. Fiscal 2021 and 2020 Quarterly Results of Operations (unaudited)

	Fiscal 2021	Quarter E	nded	Fiscal 2020 Quarter Ended									
	 larch 31, 2021	Dec	ember 31, 2020		ember 30, 2020	J	une 30, 2020	М	arch 31, 2020				
				(in	millions)								
Net revenues	\$ 5,729	\$	5,687	\$	5,101	\$	4,837	\$	5,854				
Operating Expenses													
Personnel	1,114		981		922		941		940				
Marketing	206		205		288		174		235				
Network and processing	179		173		191		172		183				
Professional fees	82		83		104		95		103				
Depreciation and amortization	201		197		196		197		192				
General and administrative	363		203		256		258		269				
Litigation provision	3		1		2		1		8				
Total operating expenses	2,148		1,843		1,959		1,838		1,930				
Operating income	3,581		3,844		3,142		2,999		3,924				
Non-operating Income (Expense)													
Interest expense, net	(121)		(136)		(145)		(142)		(118)				
Investment income and other	168		40		58		75		23				
Total non-operating income (expense)	 47		(96)		(87)		(67)		(95)				
Income before income taxes	 3,628		3,748		3,055		2,932		3,829				
Income tax provision	602		622		918		559		745				
Net income	\$ 3,026	\$	3,126	\$	2,137	\$	2,373	\$	3,084				

# Visa Inc. Reconciliation of Non-GAAP Financial Results (unaudited)

We use non-GAAP financial measures of our performance which exclude certain items which we believe are not representative of our continuing operations, as they may be non-recurring or have no cash impact, and may distort our longer-term operating trends. We consider non-GAAP measures useful to investors because they provide greater transparency into management's view and assessment of our ongoing operating performance.

- Gains and losses on equity investments. Gains and losses on equity investments include periodic non-cash fair value adjustments and gains and losses upon sale of an investment. These long-term investments are strategic in nature and are primarily private company investments. Gains and losses and the related tax impacts associated with these investments are tied to the performance of the companies that we invest in and therefore do not correlate to the underlying performance of our business.
- Amortization of acquired intangible assets. Amortization of acquired intangible assets consists of amortization of
  intangible assets such as developed technology, customer relationships and brands acquired in connection with
  business combinations executed beginning in fiscal 2019. Amortization charges for our acquired intangible assets
  are non-cash and are significantly affected by the timing, frequency and size of our acquisitions, rather than our
  core operations. As such, we have excluded this amount and the related tax impact to facilitate an evaluation of
  our current operating performance and comparison to our past operating performance.
- Acquisition-related costs. Acquisition-related costs consist primarily of one-time transaction and integration costs
  associated with our business combinations. These costs include professional fees, technology integration fees,
  restructuring activities and other direct costs related to the purchase and integration of acquired entities. It also
  includes retention equity and deferred equity compensation when they are agreed upon as part of the purchase
  price of the transaction but are required to be recognized as expense post-combination. We have excluded these
  amounts and the related tax impacts as the expenses are recognized for a limited duration and do not reflect the
  underlying performance of our business.
- Indirect taxes. During the three and six months ended March 31, 2021, we recognized a one-time charge within general and administrative expense of \$152 million, before tax. Net of the related income tax benefit of \$40 million, determined by applying applicable tax rates, non-GAAP net income increased by \$112 million. This charge is to record our estimate of probable additional indirect taxes, related to prior periods, for which we could be liable as a result of certain changes in applicable law. This one-time charge is not representative of our ongoing operations.

# Visa Inc. Reconciliation of Non-GAAP Financial Results - continued (unaudited)

Non-GAAP operating expense, non-operating income (expense), income tax provision, effective income tax rate, net income and diluted earnings per share should not be relied upon as substitutes for, or considered in isolation from, measures calculated in accordance with U.S. GAAP. The following tables reconcile our as-reported financial measures, calculated in accordance with U.S. GAAP, to our respective non-GAAP financial measures for the three and six months ended March 31, 2021 and 2020.

				Three I	Months End	led March 31, 2021						
	Operating Expenses		Non- perating ncome expense)	Income Tax		Effective Income Tax Rate <sup>(1)</sup>		Net Income	Ea	Diluted arnings Per Share <sup>(1)</sup>		
	(in millions, except percentages and per share data)											
As reported	\$ 2,148	\$	47	\$	602	16.6 %	\$	3,026	\$	1.38		
(Gains) Losses on equity investments, net	_		(156)		(35)			(121)		(0.05)		
Amortization of acquired intangible assets	(13)		_		3			10		_		
Acquisition-related costs	(5)		_		1			4		_		
Indirect taxes	(152)		_		40			112		0.05		
Non-GAAP	\$ 1,978	\$	(109)	\$	611	16.8 %	\$	3,031	\$	1.38		

					Six N	Nonths Ende	ed March 31, 2021				
	Operating Expenses		Non- operating Income (Expense)		Income Tax Provision		Effective Income Tax Rate <sup>(f)</sup>	Net Income		E	Diluted arnings Per Share <sup>(1)</sup>
	(in millions, except percentages and per share data)										
As reported	\$	3,991	\$	(49)	\$	1,224	16.6 %	\$	6,152	\$	2.80
(Gains) Losses on equity investments, net		_		(172)		(39)			(133)		(0.06)
Amortization of acquired intangible assets		(25)		_		6			19		0.01
Acquisition-related costs		(8)		_		2			6		_
Indirect taxes	_	(152)				40			112	_	0.05
Non-GAAP	\$	3,806	\$	(221)	\$	1,233	16.7 %	\$	6,156	\$	2.80

					Three	Months Ende	ed March 31, 2020	l				
		Operating Expenses				Non- operating Income (Expense)		come Tax Provision	Effective Income Tax Rate <sup>(1)</sup>	Net Income		Diluted Earnings Per Share <sup>(1)</sup>
		(in millions, except percentages and per share data)										
As reported	\$	1,930	\$	(95)	\$	745	19.4 %	\$ 3,084	\$	1.38		
(Gains) Losses on equity investments, net		_		2		_		2		_		
Amortization of acquired intangible assets		(11)		_		2		9		_		
Acquisition-related costs		(5)		_		2		3				
Non-GAAP	\$	1,914	\$	(93)	\$	749	19.5 %	\$ 3,098	\$	1.39		

					Six N	Months Ende	d March 31, 2020				
		Operating Expenses		Non- operating Income (Expense)		ncome Tax Provision	Effective Income Tax Rate <sup>(1)</sup>	Net Income		E	Diluted arnings Per Share <sup>(1)</sup>
	(in millions, except percentages and per share data)										
As reported	\$	3,968	\$	(137)	\$	1,447	18.5 %	\$	6,356	\$	2.85
(Gains) Losses on equity investments, net		_		(11)		(3)			(8)		_
Amortization of acquired intangible assets		(22)		_		5			17		0.01
Acquisition-related costs		(7)		_		2			5		_
Non-GAAP	\$	3,939	\$	(148)	\$	1,451	18.6 %	\$	6,370	\$	2.85

<sup>(1)</sup> Figures in the table may not recalculate exactly due to rounding. Effective income tax rate, diluted earnings per share and their respective totals are calculated based on unrounded numbers.